PROMOTION CEREMONY
OF
CAPTAIN GAYLE D. SHAFFER
UNITED STATES NAVY

TO THE RANK OF REAR ADMIRAL
9 DECEMBER 2016 AT 1400

MEMORIAL AUDITORIUM
WALTER REED NATIONAL MILITARY MEDICAL CENTER

PROGRAM OF EVENTS

Welcome and Opening Remarks

Arrival of Official Party

Honors

Presentation of Colors

National Anthem

Invocation

Remarks by RADM Terry J. Moulton

Reading of the Oath

Flag Presentation

Remarks by RDML Gayle D. Shaffer

Benediction

Departure of Official Party

Reception

CEREMONY PARTICIPANTS

Official Party
RADM Terry Moulton, MSC
CAPT Gayle Shaffer, DC

Master of Ceremonies
CAPT Robert Mitton, DC

Chaplain
CDR Matthew Stevens, CHC

Honorary Side Boys
CAPT Michael Hill, DC
CDR Raul Barrientos, DC
CDR Eva Domotorffy, NC
CDR Max Clark, MC
LCDR Michele Mosteller, MSC
LT Enkeleida Mabry, MSC

Ushers
PO1 Crystal Coffman
PO1 Yakia Haynes
PO2 Aaron Lance
PO2 Alexander Ruschetti

Honor Guard
PO2 Almerryan Yan
PO3 Fidel PadillaCastillo
PO3 Phillip Villegas
PO3 Gabrielle Blackwell
Honor Boatswain: PO3 James Collier
Bell Ringer: PO2 Sharon Fleer

Ceremony Coordinator and Team
CDR Rebecca Lee, DC
LT Amanda Gardner, MSC
LCDR Nikki Williams-Treesh, DC
LCDR Stefanie Blighton, MSC
Ms. Laura Cain

REAR ADMIRAL TERRY J. MOULTON

Deputy Surgeon General, United States Navy

A native of Nashville, Tennessee, Rear Adm. Terry Moulton graduated from Western Kentucky University in 1982 with a Bachelor of Science in Health Care Administration. He holds a master's in business administration from Chaminade University. He is also a graduate of the Naval War College non-resident program. He received his commission as an ensign in 1983. At sea Moulton served on USS Nimitz (CVN 68), completing a six-month deployment to the Persian Gulf in support of Operation Desert Storm. Ashore, his assignments include Naval Hospital, Philadelphia; Naval Medical Clinic, Pearl Harbor; clinic director, Naval Air Station, Barbers Point; director for administration, U.S. Naval Hospital, Guantanamo Bay, Cuba, and Naval Hospital Cherry Point. He also served as the executive officer, Naval Hospital Pensacola.

Moulton has served as commanding officer, Fleet Hospital Pensacola; U.S. Naval Hospital Okinawa; and Naval Medical Center, Portsmouth. He also served as commander, Navy Medicine East and director, Enhanced Tidewater Multi-Service Market Office.

His staff assignments include Navy postgraduate administrative fellow at the American Hospital Association; analyst for coordinated care division, executive assistant to the assistant chief for plans, analysis and evaluation, U.S. Navy Bureau of Medicine and Surgery; executive assistant to the deputy chief, U.S. Navy Bureau of Medicine and Surgery; director, health affairs for the assistant secretary of the Navy, Manpower and Reserve Affairs; chief of health care operations and executive director for TRICARE Northwest Lead Agent and Puget Sound Multi-Service Market Office; head, medical officer distribution branch, Naval Personnel Command; deputy director, medical resources, plans and policy, Office of the Chief of Naval Operations; executive assistant to Navy surgeon general, U.S. Navy Bureau of Medicine and Surgery; deputy chief, medical operations, U.S. Navy Bureau of Medicine and Surgery; and 17th director of the Medical Service Corps.

Moulton is a fellow of the American College of Healthcare Executives.

Moulton began serving as the Navy Deputy Surgeon General and Deputy Chief, U.S. Navy Bureau of Medicine and Surgery December. 17, 2015.

Moulton's personal awards and decorations include the Legion of Merit (three awards), Defense Meritorious Service Medal, Meritorious Service Medal (six awards), Navy and Marine Corps Commendation Medal (four awards), Navy and Marine Corps Achievement Medal and various other service and units awards.

CAPTAIN
GAYLE D. SHAFFER

Chief, Navy Dental Corps
Liaison Officer to Defense Health Agency

A native of Bloomington, Illinois, Rear Adm. (Sel) Gayle Shaffer earned a Bachelor of Science from the University of South Alabama and a Doctor of Dental Medicine from the University of Alabama School of Dentistry. She earned a certificate in comprehensive dentistry from the Naval Postgraduate Dental School and holds a master's in health sciences from George Washington University. She received her commission as an ensign in 1989.

At sea, Shaffer served on USS Puget Sound (AD-38), completing two Mediterranean deployments. Ashore, her assignments include Naval Hospital Great Lakes; Great Lakes Naval Dental Center; clinic director, 2nd Dental Battalion, Camp Lejeune and Branch Dental Clinic, Naval Air Facility, Atsugi, Japan. She served as director, General Practice Residency; department head, Hospital Dentistry Division; and director for Branch Health Clinics, National Naval Medical Center.

Shaffer served as executive officer, 1st Dental Battalion/Naval Dental Center, Camp Pendleton and U.S. Naval Hospital Okinawa; she served as commanding officer, Naval Hospital Jacksonville.

As an individual augmentee, Shaffer deployed as officer-in-charge of the Expeditionary Medical Facility, Camp Lemonnier, Djibouti, in support of Combined Joint Task Force – Horn of Africa and Operation Enduring Freedom. She also deployed as commanding officer, NATO Role 3 Multinational Medical Unit, Kandahar Airfield, Afghanistan, in support of Operation Freedom's Sentinel and Resolute Support, Train, Advise, Assist Command-South.

Her staff assignments include assistant deputy chief, medical operations, U.S. Bureau of Medicine and Surgery; and executive assistant to Navy deputy surgeon general, U.S. Bureau of Medicine and Surgery. In October 2016, Shaffer assumed the duties as liaison officer to the Defense Health Agency and 38th chief of the Navy Dental Corps.

Shaffer maintains board certification in the American Board of General Dentistry and is a fellow of the Academy of General Dentistry and International College of Dentists.

Shaffer's personal awards and decorations include the Legion of Merit (two awards), Meritorious Service Medal (four awards), Navy and Marine Corps Commendation Medal (three awards), Navy and Marine Corps Achievement Medal (four awards) and various other service and unit awards.

PIPING OVER THE SIDE

The custom of "piping" a distinguished visitor "over the side" dates to the time of wooden ships when senior officers would come alongside a ship in their small launches. As the launch approached the ship, the boatswain (pronounced "Bos'n" is the Petty Officer in charge of a ship's deck crew, rigging, cables and anchors) would use his pipe to muster a crew of men to assist the senior officer in coming aboard; hence the term "piping". A sling would be lowered to the launch, the officer would be strapped in and hoisted to the Quarterdeck of the ship. As the seniority of the officer often was an indication of his bulk, the more senior the officer, the larger the number of men that would be assigned to hoist him aboard and lift him "over the side" of the ship. Once on the Quarterdeck, the assembled crew would take their stations on either side of the officer, lifting him out of the sling and gently placing him on the deck, hence, the term "sideboy". The same procedure was used in the reverse when the officer left the ship and returned to his launch. Today, while distinguished visitors are not hoisted aboard ship, the boatswain can still be heard piping senior officers aboard and ashore as assembled crew members act as sideboys.

Success doesn't come from pie-in-the-sky thinking. It's the result of consciously doing something each day that will add to your overall excellence.

-Nick Saban

In the old Navy, an officer's commission was hand-written on heavy parchment. According to some sources, the newly commissioned or promoted officer held a dinner for his shipmates and friends. During the course of the evening, the new commission was rolled into a cone, the small end folded up to form a cup. This paper cup was passed around the table for all the guests to toast the new officer. Thus, the new commission was "wetted down". Considering the importance of the document, however, this interpretation may be doubtful. Commissions in the early U.S. Navy were signed and issued by the President and were of great legal and personal value.

According to other sources, the wetting down party was once quite a rough and tumble affair. It was the custom for the officer to wear his new uniform or stripes for the first time at the wetting down. The guest would then proceed to christen the uniform, the occupant, and the commission with whatever liquid refreshment (paid for by the victim) was available. Over the years, however, Navy life has become more calm, the price of gold braid has skyrocketed, and a literal christening is not usually condoned. A wetting down is still an honored and expected tradition.

PLEASE JOIN
REAR ADMIRAL SHAFFER
FOR A RECEPTION IMMEDIATELY FOLLOWING THE CEREMONY.

NAVY GATEWAY INNS & SUITES
BELOW DECK
4520 TAYLOR ROAD, BUILDING 64
BETHESDA, MD 20883